APPENDIX I

Cost Calculations for In-House Lifeguarding Service Compared with RNLI Contract Costs

Financial Year	RNLI Contract Costs	Inhouse Service Costs
2025/26	£55,703	£129,646
2026/27	£57,374	£133,535
2027/28	£59,095	£137,541
2028/29	£60,868	£141,667
2029/30	£62,694	£145,917
TOTALS	£295,733	£688,307

^{* 25/26} contract costs are actuals with future years based on inflation estimates

^{**} In-house service costs based on revenue only and do not include cost of capital purchases (equipment etc.)